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# **Executive Decision Capital Budget Monitoring April-June 2025/26**

Overview Select Committee

Decision to be taken by: City Mayor

Decision to be taken on: 24th September 2025

Lead director: Amy Oliver, Director of Finance

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## Useful information

- Ward(s) affected: All
- Report author: Karen Linnett
- Author contact details: karen.linnett@leicester.gov.uk
- Report version number: 1

### 1. Summary

- 1.1 The purpose of this report is to present the position of the capital programme for 2025/26 as at the end of June 2025.
- 1.2 This is the first capital monitoring report of the financial year. There will be two further quarterly reports followed by and an outturn report being presented to this committee.
- 1.3 As reported in the previous year's monitoring reports, progressing capital projects continues to be difficult. New pressures in schemes, where possible, will be managed within project contingencies and revised scope of works while maintaining the desired project outcomes. When this is not possible it is reported in the monitoring report and decisions are taken as required.

### 2. Recommended actions/decision

- 2.1 The Executive is recommended to note the following:
  - Total spend of £23.1m for the year to date.
  - The progress in delivery of major projects, as shown at Appendix A.
  - The progress on spending against work programmes, as shown at Appendix B.
  - The provisions that remain unspent as shown at Appendix C.
  - That across a number of schemes, £187k has been saved following completion of schemes below budget. Of this, £163k was funded by corporate resources.
  - The prudential indicators presented in Appendix F.

The OSC is recommended to consider the overall position presented within this report and make any observations it sees fit.

### 3. Scrutiny / stakeholder engagement

N/a

### 4. Background

- 4.1 The 2025/26 Capital programme was initially approved by Council on 19 February 2025. It has subsequently been amended (including through the 2024/25 outturn report).

The capital programme is split in the following way:

- (a) Schemes classified as '**immediate starts**', which require no further approval to commence; and
- (b) A number of separate '**policy provisions**' which are not released until specific proposals have been approved by the Executive.

- 4.2 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, financial slippage is not in itself an issue on these projects;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;
- (d) **Schemes which are substantially complete**. These schemes are the tail end of previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

- 4.3 A summary of the total approved 2025/26 capital programme budget and the spend as at the end of June, is shown below:

	2025/26 Budget £'000	2025/26 Spend £'000
Projects	107,048	13,948
Work Programmes	77,299	6,912
Provisions	1,997	0
Schemes Substantially Complete	7,231	2,246
<b>Total Immediate Starts</b>	<b>193,575</b>	<b>23,106</b>
Policy Provisions	16,297	0
<b>Total Capital Programme</b>	<b>209,872</b>	<b>23,106</b>

4.4 A summary of the total approved 2025/26 capital programme budget and the resources that are funding them is shown below:

	£000s					
	Projects	Work Programmes	Provisions	Substantially Complete	Policy Provisions	Total
HRA - Budget	3,413	24,732	380	24	750	29,299
GF - Budget	103,635	52,567	1,617	7,207	15,547	180,573
<b>Total</b>	107,048	77,299	1,997	7,231	16,297	209,872
Ringfenced - HRA	650	2,315	-	-	750	3,715
Unringfenced - HRA	2,763	22,417	380	24	-	25,584
<b>Total HRA</b>	3,413	24,732	380	24	750	29,299
Ringfenced - GF	16,711	3,969	558	1,689	10	22,937
Unringfenced - GF	86,924	48,598	1,059	5,518	15,537	157,636
<b>Total GF</b>	103,635	52,567	1,617	7,207	15,547	180,573

4.5 The following changes have occurred to the capital programme since period 12 2024/25. These movements are included in the table at 4.3 above:

	Budget £000
<b>Decisions since Outturn 2024/25</b>	
Connecting St Margarets	798
Local Transport Schemes	656
New Walk Museum	411
Private Sector Disabled Facilities Grant	407
High Streets Heritage Action Zones	237
Affordable Housing - Acquisitions	950
<b>Directors Decisions</b>	
Other	62
<b>Net Movements</b>	<b>3,251</b>

4.6 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions
- Appendix F – Prudential Indicators

4.7 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

#### 4.8 Capital Receipts

4.8.1 As part of the budget strategy set for 2025/26 there was a requirement to generate £60m of asset sales that could be used if a capitalisation directive was required. The Council has a significant programme to generate these capital receipts. In the first quarter of 2025/26, the Council has realised £3.6m of General Fund capital receipts which relates almost exclusively to the sale of 1-7 Grey Friars.

4.8.2 Over the same period “Right to Buy” receipts from sales of council housing have amounted to £3.9m. Whilst the number of completed sales in the first quarter of this year were modest, the Council has not yet seen the full impact of the changes to scheme eligibility made in November 2024. These changes resulted in a surge in the number of applications which are currently being processed. Applications have since dropped by around 30% compared to historic levels, which is a smaller reduction than anticipated. Although many applications will not result in a sale of the property, the Council is likely to see high levels of completed sales throughout 2025/26 and 2026/27. The changes to scheme eligibility will likely reduce sales thereafter as the number of applications reduces further and people opt to discontinue the process when the reduced level of discount becomes apparent. Assumptions relating to the impact of the change in government policy were included in the HRA’s 2025/26 budget report approved at Council in February 2025.

#### 4.9 Prudential Indicators

This report also presents prudential indicators, in accordance with the CIPFA code.

## 5. Financial, legal, equalities, climate emergency and other implications

### 5.1 Financial implications

This report deals entirely with financial matters, the implications of which are contained within the report.

Signed: Amy Oliver

Dated: 14 August 2025

### 5.2 Legal implications

There are no adverse legal implications arising in respect of this report of which mostly is for noting. The monitoring of capital expenditure is required in order to comply with the provisions of the Local Government Act 2003 which this report seeks to do.

Signed: Mannah Begum, Principal Solicitor – Commercial Legal

Dated: 07 August 2025

### 5.3 Equalities implications

Under the Equality Act 2010, public authorities have statutory duties, including the Public Sector Equality Duty (PSED) which means that, in carrying out their functions they have to pay due regard to the need to eliminate unlawful discrimination, harassment and victimisation, to advance equality of opportunity between people who share a protected characteristic and those who don't and to foster good relations between people who share a protected characteristic and those who don't.

Protected characteristics under the Equality Act 2010 are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation.

People from across all protected characteristics should benefit from the improved public good arising from the capital programme. The purpose of this report is to present the position of the capital programme for 2025/26 as at the end of June 2025.

At this time, there are no further equality implications as these will have already been identified for the proposals agreed and submitted.

There may be future projects, arising from the report and its recommendations, which would benefit from further consideration of the equalities implications and possibly a full equality impact assessment in certain circumstances. Whether an Equalities Impact Assessment is required will be dependent upon how work develops and whether the changes are likely to have a disproportionate impact on any protected group; this is usually the case where there are significant changes or a reduction in provision.

Signed: Surinder Singh – Equalities Officer

Dated: 8 August 2025

## 5.4 Climate Emergency implications

Following the council's declaration of a climate emergency and ambition to reach net zero carbon emissions for the council and the city, the council has a key role to play in addressing carbon emissions relating to the delivery of its services. This includes through its delivery of capital projects, as projects involving buildings and infrastructure often present significant opportunities for achieving carbon savings or climate adaptations and are an area where the council has a high level of control.

Notable projects in the current programme expected to achieve climate benefits / high standards of environmental performance include Pioneer Park, Pilot House, Leicester Urban Natural Flood Management, PV panels at Evington Leisure Centre, Aikman Avenue District Heating project and Local Transport Schemes.

It is important that the climate implications and opportunities of all projects and work programmes are considered on a project-by-project basis, both during the development phase and when decisions are made.

Signed: Phil Ball, Sustainability Officer

Dated: 12 August 2025

## 5.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

## **6. Background information and other papers:**

- General Fund Capital Programme 2025/26 and HRA Budget (including Capital Programme) approved by Council on 19 February 2025.
- Capital Outturn 2024/25 presented at OSC on 9 July 2025.

## **7. Summary of appendices:**

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions
- Appendix F – Prudential Indicators

**8. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?**

No.

**9. Is this a “key decision”? If so, why?**

No

## PROJECTS

### 1. Summary

- 1.1** As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown in the remainder of this Appendix.

Department / Division	Approved Budget £000	2025/26 Spend £000	Forecast (Under) / Overspend £000
Corporate Resources	1,000	4	0
Planning, Development & Transportation	27,115	1,451	0
Tourism, Culture & Inward Investment	15,907	399	0
Neighbourhood & Environmental Services	5,710	415	0
Estates & Building Services	8,621	1,708	0
Housing General Fund	35,869	8,245	0
Children's Services	9,412	1,293	0
Housing Revenue Account	3,413	433	0
<b>Total</b>	<b>107,048</b>	<b>13,948</b>	<b>0</b>

- 1.2** A list of the individual projects is shown in the table below. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.
- 1.3** A colour-coded rating of progress of each project has been determined, based on whether the project is progressing to the latest approved delivery and cost plan as expected, and whether it is still expected to complete within budget.
- 1.4** The ratings used are:
- (a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.
  - (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist, and close attention will be required to ensure these risks do not materialise into major issues threatening delivery. Alternatively, a

project is classed as amber if some insubstantial slippage or minor overspend is probable.

- (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
- (d) **Blue** The project is substantially complete.
- (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

## 2. Summary of Individual Projects

Dept/ Division	Project	Approved Budget (£000)	2025/26 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P3
CRS	Finance System Replacement	1,000	4	0	Apr-27	Apr-27	-	Green
CDN (PDT)	Local Transport Schemes	3,130	1,200	0	Mar-24	Dec-27	Green	Green
CDN (PDT)	Waterside Strategic Regeneration Area	2,371	54	0	Mar-23	Jun-26	Green	Green
CDN (PDT)	St George's Churchyard	160	29	0	Aug-18	Sep-25	Amber	Green
CDN (PDT)	Leicester Railway Station - Levelling up	14,230	16	0	Mar-24	TBC	Red	Red
CDN (PDT)	St Paul's Church	400	0	0	Aug-25	TBC	Purple	Purple
CDN (PDT)	Land South of Phoenix	281	16	0	Jun-25	Dec-25	Green	Amber
CDN (PDT)	Leicester Urban Natural Flood Management	60	4	0	Mar-27	Mar-27	Green	Green
CDN (PDT)	Heritage Development Trust	134	1	0	Mar-25	Mar-26	Green	Green
CDN (PDT)	Restoring the Soar	562	8	0	Jul-26	Jul-26	Green	Green
CDN (PDT)	Southgates Underpass Lighting	55	0	0	Oct-25	Oct-25	-	Green
CDN (PDT)	Strategic Sites	4,934	123	0	Mar-28	Mar-28	-	Green
CDN (PDT)	Connecting St Margarets	798	0	0	Mar-26	Mar-26	-	Green
CDN (TCI)	Leicester Market Redevelopment	7,725	430	0	Dec-21	Dec-26	Green	Green
CDN (TCI)	12-20 Cank St Link	2,594	116	0	Jan-25	Oct-26	Green	Amber
CDN (TCI)	Leicester Museum and Art Gallery Phase 1	5,037	(147)	0	Mar-22	Jun-26	Green	Green
CDN (TCI)	King Richard III Café	551	0	0	Feb-27	Feb-27	-	Green
<b>Total</b>		<b>44,023</b>	<b>1,854</b>	<b>0</b>				

Dept/ Division	Project	Approved Budget (£000)	2025/26 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P3
CDN (NES)	Library Self Access Rollout	473	10	0	Sep-24	Dec-26	Green	Purple
CDN (NES)	Neighbourhood Services Transformation	1,000	0	0	Mar-27	Mar-27	-	Green
CDN (NES)	St Margaret's Pastures Skate Park	295	249	0	Jan-23	Jul-25	Green	Blue
CDN (NES)	Multi Use Games Areas (MUGAs)	2,515	134	0	Mar-25	Apr-26	Green	Green
CDN (NES)	Depot Relocation	149	38	0	Mar-25	Mar-26	Amber	Green
CDN (NES)	Pest & Dogs Depot Relocations	48	0	0	Mar-25	Mar-26	Green	Green
CDN (NES)	Leisure Centre Improvements	1,072	0	0	Dec-25	TBC	Purple	Purple
CDN (NES)	Green Libraries Project	130	1	0	Mar-25	Dec-25	Amber	Green
CDN (NES)	Saffron Lane Athletics Stadium S106 Improvements	27	(17)	0	Mar-25	Nov-25	Green	Blue
CDN (EBS)	Estate Shops	266	0	0	Mar-22	Dec-26	Amber	Amber
CDN (EBS)	Replacement Cladding Phoenix Square	2,077	647	0	Dec-24	Sep-25	Green	Green
CDN (EBS)	St Nicholas Wall	362	0	0	Sep-24	Jun-26	Amber	Green
CDN (EBS)	Aikman Avenue District Heating	195	0	0	Dec-23	TBC	Purple	Purple
CDN (EBS)	Boston Road	1,431	11	0	Jul-25	Sep-26	Green	Purple
CDN (EBS)	The Curve Remedial Works	1,613	1,050	0	Oct-25	Aug-25	Green	Blue
CDN (EBS)	Gilroes Cemetery	675	0	0	Sep-25	Feb-26	Green	Amber
CDN (EBS)	Energy Smart Initiatives	2,002	0	0	Jun-26	Jun-26	Green	Green
CDN (HGF)	86 Leycroft Road Depot	3,794	0	0	Sept-27	Sept-27	-	Green
CDN (HGF)	Housing Acquisitions - SAP	32,075	8,245	0	Aug-25	Dec-25	Green	Green
SCE (ECS)	Additional SEND Places (including Pupil Referral Units)	5,716	711	0	Jan-24	Sep-27	Green	Green
SCE (ECS)	S106 School Places (Slater/ Wolsey House)	847	0	0	Sep-26	Sep-26	Green	Green
SCE (ECS)	Pindar Nursery	825	0	0	Mar-23	TBC	Purple	Purple
SCE (ECS)	Expansion of Children's Homes	538	287	0	May-23	Sep-25	Green	Green
SCE (ECS)	Education System Re-tender	1,486	295	0	Mar-26	Mar-27	Green	Green
<b>Total (excluding HRA)</b>		<b>103,635</b>	<b>13,515</b>	<b>0</b>				

Dept/ Division	Project	Approved Budget (£000)	2025/26 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P3
CDN (HRA)	Dawn Centre Reconfiguration	1,104	96	0	May-23	Nov-25	Amber	Amber
CDN (HRA)	St Matthews Residential Property Concrete Works	1,633	24	0	Mar-24	Apr-26	Green	Amber
CDN (HRA)	Bridlespur Way Refurbishment	220	313	0	Mar-23	Jun-25	Green	Blue
CDN (HRA)	Council Housing - District Heating	455	0	0	Dec-23	TBC	Purple	Purple
<b>Total HRA</b>		<b>3,413</b>	<b>433</b>	<b>0</b>				
<b>Total (including HRA)</b>		<b>107,048</b>	<b>13,948</b>	<b>0</b>				

## Capital Programme Project Monitoring 2025/26 P3

### Corporate Resources

#### 1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Finance System Replacement	1,000	0	Apr-27	Apr-27	G
<b>Total</b>	<b>1,000</b>	<b>0</b>			

#### 2. Projects Commentary (for all projects rated Amber, Red or Purple)

## Capital Programme Project Monitoring 2025/26 P3

### Planning, Development & Transportation

#### 3. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Local Transport Schemes	3,130	0	Mar-24	Dec-27	G
Waterside Strategic Regeneration Area	2,371	0	Mar-23	Jun-26	G
St George's Churchyard	160	0	Aug-18	Sep-25	G
Leicester Railway Station - Levelling up	14,230	0	Mar-24	TBC	R
St Paul's Church	400	0	Aug-25	TBC	P
Land South of Phoenix	281	0	Jun-25	Dec-25	A
Leicester Urban Natural Flood Management	60	0	Mar-27	Mar-27	G
Heritage Development Trust	134	0	Mar-25	Mar-26	G
Restoring the Soar	562	0	Jul-26	Jul-26	G
Southgates Underpass Lighting	55	0	Oct-25	Oct-25	G
Strategic Sites	4,934	0	Mar-28	Mar-28	G
Connecting St Margarets	798	0	Mar-26	Mar-26	G
<b>Total</b>	<b>27,115</b>	<b>0</b>			

#### 4. Projects Commentary (for **all** projects rated Amber, Red or Purple)

- 4.1. Leicester Railway Station – Levelling Up** – This is a very large and complex contract. The response from contractors able to deliver this sort of scheme reflected the state of the construction industry at the time. The contracting approach is being carefully reviewed and is subject to detailed discussion with a range of potential contractors. There is confidence that

when the contract is reissued in the coming months it will be attractive to the market, and we will receive competitive bids. An appointment is expected by spring next year.

- 4.2. St Paul's Church** – Funding was approved to support a compulsory purchase order (CPO) if required on this listed building. The council is working with the owner to maintain the building themselves, but a CPO may be required if this is unsuccessful.
- 4.3. Land South of Phoenix** - It took longer than anticipated for the Council to gain vacant possession of its land. This, combined with the complex legal arrangements for the final land transaction have resulted in a delayed date for completion.

## **Capital Programme Project Monitoring 2025/26 P3**

### **Tourism, Culture and Inward Investment**

#### **1. Projects Summary**

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leicester Market Redevelopment	7,725	0	Dec-21	Dec-26	G
12-20 Cank St Link	2,594	0	Jan-25	Oct-26	A
Leicester Museum and Art Gallery Phase 1	5,037	0	Mar-22	Jun-26	G
King Richard III Café	551	0	Feb-27	Feb-27	G
<b>Total</b>	<b>15,907</b>	<b>0</b>			

#### **2 Projects Commentary** (for **all** projects rated Amber, Red or Purple)

**2.1 12-20 Cank St Link** – The design development timelines have required extending to accommodate the structure of the existing buildings, increasing the forecast completion date to October 2026.

## **Capital Programme Project Monitoring 2025/26 P3**

### **Neighbourhood and Environmental Services**

#### **1. Projects Summary**

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Library Self Access Rollout	473	0	Sep-24	Dec-26	P
Neighbourhood Services Transformation	1,000	0	Mar-27	Mar-27	G
St Margaret's Pastures Skate Park	295	0	Jan-23	Jul-25	B
Multi Use Games Areas (MUGAs)	2,515	0	Mar-25	Apr-26	G
Depot Relocation	149	0	Mar-25	Mar-26	G
Pest & Dogs Depot Relocations	48	0	Mar-25	Mar-26	G
Leisure Centre Improvements	1,072	0	Dec-25	TBC	P
Green Libraries Project	130	0	Mar-25	Dec-25	G
Saffron Lane Athletics Stadium S106 Improvements	27	0	Mar-25	Nov-25	B
<b>Total</b>	<b>5,710</b>	<b>0</b>			

#### **2. Projects Commentary** (for **all** projects rated Amber, Red or Purple).

**2.1 Library Self Access Rollout** – The timing and roll out of library self-access will be dependent on the future Executive Decision on libraries and community centres.

**2.2 Leisure Centre Improvements** – The project is currently paused to allow for completion and review of the feasibility study. A report has been received outlining revised options and costs, with two key options now under consideration. The temporary delay is necessary to ensure the most appropriate and cost-effective approach is taken before progressing.

**Capital Programme Project Monitoring 2025/26 P3**  
**Estates and Building Services**

**1. Projects Summary**

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Estate Shops	266	0	Mar-22	Dec-26	A
Replacement Cladding Phoenix Square	2,077	0	Dec-24	Sep-25	G
St Nicholas Wall	362	0	Sep-24	Jun-26	G
Aikman Avenue District Heating	195	0	Dec-23	TBC	P
Boston Road	1,431	0	Jul-25	Sep-26	P
The Curve Remedial Works	1,613	0	Oct-25	Aug-25	B
Gilroes Cemetery	675	0	Sep-25	Feb-26	A
Energy Smart Initiatives	2,002	0	Jun-26	Jun-26	G
<b>Total</b>	<b>8,621</b>	<b>0</b>			

**2. Projects Commentary** (for all projects rated Amber, Red or Purple).

**2.1 Estate Shops** – Refurbishment of the estate shops is currently delayed. A failed procurement to secure a contractor and officer capacity has delayed the works. Drainage works also need to be undertaken in advance of internal improvements.

**2.2 Aikman Avenue District Heating** – The project is currently on hold while viable delivery options are explored. Conversations with the new supplier, Bring Energy, have been hindered by changes in Directors since the company took control.

**2.3 Boston Road** – The roof replacement project is currently on hold this season due to unanticipated feasibility and survey findings. A review of the proposed approach has resulted

in plans to complete the procurement over the winter with an anticipated start date of spring 2026.

**2.4 Gilroes Cemetery** – Whilst the tender process took longer than anticipated, procurement is now largely complete, and the contractor is expected to be on site by November 2025.

## **Capital Programme Project Monitoring 2025/26 P3**

### **Housing General Fund**

#### **1. Projects Summary**

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
86 Leycroft Road Depot	3,794	0	Sept-27	Sept-27	<b>G</b>
Housing Acquisitions - SAP	32,075	0	Aug-25	Dec-25	<b>G</b>
<b>Total</b>	<b>35,869</b>	<b>0</b>			

#### **2 Projects Commentary** (for **all** projects rated Amber, Red or Purple)

## **Capital Programme Project Monitoring 2025/26 P3**

### **Children's Services**

#### **1. Projects Summary**

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Additional SEND Places (including Primary Pupil Referral Unit)	5,716	0	Jan-24	Sep-27	G
S106 School Places (Slater/Wolsey House)	847	0	Sep-26	Sep-26	G
Pindar Nursery	825	0	Mar-23	TBC	P
Expansion of Children's Homes	538	0	May-23	Sep-25	G
Education System Re-tender	1,486	0	Mar-26	Mar-27	G
<b>Total</b>	<b>9,412</b>	<b>0</b>			

#### **2. Projects Commentary** (for **all** projects rated Amber, Red or Purple).

**2.1 Pindar Nursery** – Work was completed to review refurbishing the current site or using another site. It has been determined to progress with the refurbishment scheme at the current site and the associated costings. A revised brief has been produced to determine any revised scope and budget sufficiency.

**2.2 Expansion of Children's Homes** – The council has been successful in gaining £1.9m of grant funding from the Department for Education which is a 50% contribution towards the costs of building two new children's homes. Plans are being drawn up to include this in the capital programme going forward.

## Capital Programme Project Monitoring 2025/26 P3

### Housing (HRA)

#### 1. Projects Summary

Project Name	Approved Budget (£000)	Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Dawn Centre Reconfiguration	1,104	0	May-23	Nov-25	A
St Matthews Residential Property Concrete Works	1,633	0	Mar-24	Apr-26	A
Bridlespur Way Refurbishment	220	0	Mar-23	Jun-25	B
Council Housing - District Heating	455	0	Dec-23	TBC	P
<b>Total</b>	<b>3,413</b>	<b>0</b>			

#### 2. Projects Commentary (for all projects rated Amber, Red or Purple).

**2.1. Dawn Centre Reconfiguration** – The delay mainly relates to an unforeseen increase in lead time on items to finish the centre including a suspended ceiling and some furniture items.

**2.2. St Matthews Residential Property Concrete Works** – The ongoing investigation work to take concrete samples is facing delays due to contractor availability, resulting in an extension to the project completion to April 2026.

**2.3. Council Housing - District Heating** - The project is currently on hold while viable delivery options are explored. Conversations with the new supplier, Bring Energy, have been hindered by changes in Directors since the company took control.

**WORK PROGRAMMES****1. Summary**

- 1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

Department / Division	Approved to spend in 25/26 £000	2025/26 Spend £000	Slippage £000	Over/(under) Spend £000
City Development & Neighbourhoods	1,935	26	767	0
Planning, Development & Transportation	13,092	720	250	0
Tourism, Culture & Inward Investment	813	26	120	0
Neighbourhood & Environmental Services	997	0	0	0
Estates & Building Services	5,925	52	1,403	0
Housing General Fund	11,507	842	756	0
Children's Services	18,048	329	3,747	0
Adults	250	0	0	0
<b>Total (excluding HRA)</b>	<b>52,568</b>	<b>1,995</b>	<b>7,043</b>	<b>0</b>
Housing Revenue Account	24,731	4,917	120	0
<b>Total (including HRA)</b>	<b>77,299</b>	<b>6,912</b>	<b>7,163</b>	<b>0</b>

## 2. Summary of Individual Work Programmes

Work Programme	Dept/ Division	Approved £000	2025/26 Spend £000	Slippage £000	Over/ (under) Spend £000
Feasibility Studies	CDN	1,935	26	767	0
Transport Improvement Works	CDN (PDT)	4,764	496	0	0
Bus Engine Retrofitting	CDN (PDT)	376	0	0	0
Air Quality Action Plan	CDN (PDT)	1	0	0	0
Highways Maintenance	CDN (PDT)	6,100	96	0	0
Flood Strategy	CDN (PDT)	321	25	0	0
Festival Decorations	CDN (PDT)	55	1	0	0
Local Environmental Works	CDN (PDT)	400	90	0	0
Architectural & Feature Lighting	CDN (PDT)	50	0	50	0
Front Wall Enveloping	CDN (PDT)	582	0	200	0
Secure Cycle Parking (TCF Funded)	CDN (PDT)	338	1	0	0
Conservation Building Grants	CDN (PDT)	16	10	0	0
Street Nameplates City Branding Programme	CDN (PDT)	15	1	0	0
Historic Building Grant Fund	CDN (PDT)	75	0	0	0
Heritage Interpretation Panels	CDN (TCI)	170	(9)	0	0
Local Shopping Centres Reopening & Improvement Programme	CDN (TCI)	494	37	120	0
Community Asset Transfer	CDN (TCI)	150	(2)	0	0
Franklyn Fields Public Open Space	CDN (NES)	31	0	0	0
Grounds Maintenance Equipment	CDN (NES)	150	0	0	0
Evington Park Depot Staff Welfare Facilities	CDN (NES)	140	0	0	0
Street Cleaning Equipment	CDN (NES)	445	0	0	0
Public Toilet Automatic Locking	CDN (NES)	176	0	0	0
Trees and Woodland Stump Grinder	CDN (NES)	55	0	0	0
Corporate Estate	CDN (EBS)	1,358	44	0	0
Property & Operational Estate Capital Maintenance Programme	CDN (EBS)	4,567	8	1,403	0
Private Sector Disabled Facilities Grant	CDN (HGF)	2,775	387	675	0
Repayable Home Repair Loans	CDN (HGF)	121	0	81	0
Vehicle Fleet Replacement Programme	CDN (HGF)	8,323	312	0	0
Action Homeless' Supported Living Scheme	CDN (HGF)	288	143	0	0
School Capital Maintenance	SCE (ECS)	17,653	329	3,747	0
Foster Care Capital Contribution Scheme	SCE (ECS)	395	0	0	0
Extra Care Feasibility	ASC	250	0	0	0
<b>Total (excluding HRA)</b>		<b>52,568</b>	<b>1,995</b>	<b>7,043</b>	<b>0</b>

Work Programme	Dept/ Division	Approved £000	2025/26 Spend £000	Slippage £000	Over/ (under) Spend £000
Council Housing - New Kitchens and Bathrooms	CDN (HRA)	2,658	394	0	0
Council Housing - Boiler Replacements	CDN (HRA)	2,000	466	0	0
Council Housing - Rewiring	CDN (HRA)	1,610	145	0	0
Council Housing - Disabled Adaptations & Improvements	CDN (HRA)	1,200	109	0	0
Council Housing - Insulation Works	CDN (HRA)	200	72	0	0
Council Housing - External Property Works	CDN (HRA)	1,158	157	0	0
Council Housing - Fire and Safety Works	CDN (HRA)	600	(28)	0	0
Council Housing - Community & Environmental Works	CDN (HRA)	1,757	16	120	0
Affordable Housing - Acquisitions	CDN (HRA)	6,067	2,340	0	0
Public Realm Works	CDN (HRA)	732	7	0	0
New House Build Council Housing	CDN (HRA)	6,750	1,239	0	0
<b>Total HRA</b>		<b>24,731</b>	<b>4,917</b>	<b>120</b>	<b>0</b>
<b>Total (including HRA)</b>		<b>77,299</b>	<b>6,912</b>	<b>7,163</b>	<b>0</b>

### 3. **Commentary on Specific Work Programmes**

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast.
- 3.2 **Feasibility Studies** – A number of schemes are progressing well; however, a few have been delayed into the next financial year due to limited available staffing resources.
- 3.3 **Architectural & Feature Lighting** – There are several projects in the pipeline, and we continue to work with third parties to progress these through to delivery.
- 3.4 **Front Wall Enveloping** – Progress is being made on the Welford Road front wall scheme, with tendering currently underway for project management and construction contractors; on-site work is expected to commence in Q3 or Q4.
- 3.5 **Local Shopping Centres Reopening & Improvement Programme** – Currently low on resources to deliver all schemes, so will be phased over this year and the next.
- 3.6 **Property & Operational Estate Capital Maintenance Programme** – The slippage on this programme is primarily due to the prioritisation of the Curve Remedial works

which has meant there is not enough time to procure and get consents for works that are weather dependant; these works will be programmed for Q1 next financial year. Due to a combination of factors associated with the hot weather and a fault in the inlet into Abbey Park boating lake, the basin of the lake has been exposed, and we have identified there is a significant amount of silt. We are taking the opportunity to complete this cleaning process and fix the Victorian plumbing

- 3.7 **Private Sector Disabled Facilities Grant** – Whilst all funds will be committed by year end, there will be some slippage of expenditure into next financial year
- 3.8 **Repayable Home Repair Loans** – The Home Improvement Team continues to prioritise delivery of Mandatory DFGs, and as a result, some slippage is expected on discretionary grants. However, a small number of discretionary grants are still being processed where required.
- 3.9 **Vehicle Fleet Replacement Programme** – Due to the lead times associated with the procurement of vehicles, £0.4m of the current budget has been re-profiled into 2026/27.
- 3.10 **School Capital Maintenance** – The slippage on the programme is due to schools' access issues to carry out the larger schemes. IAN (Individual Access Needs) works slippage is due to no schemes being put forward at present for this funding.
- 3.11 **Council Housing - Community & Environmental Works** – Budget of £120k remains unallocated on this rolling programme. Community engagement will take place during the year to prioritise schemes on which to spend this.

**PROVISIONS**

**1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 Normally provisions are there if needed. The sums below are for the 2025/26 financial year.

<b>Provision</b>	<b>Dept/ Division</b>	<b>Approved £000</b>	<b>2025/26 Spend £000</b>	<b>Remaining Budget £000</b>
Early Years - Two Year Olds	SCE (ECS)	593	0	593
District Heating Metering	CDN (HGF)	1,024	0	1,024
District Heating Metering	CDN (HRA)	380	0	380
<b>Total</b>		<b>1,997</b>	<b>0</b>	<b>1,997</b>

**PROJECTS SUBSTANTIALLY COMPLETE****1. Summary**

1.1 As at the end of the quarter one in 2025/26, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

Project	Dept/ Division	Approved £000	2025/26 Spend £000	Over/(Under) Spend £000
Off-site Cloud Backup	CRS	204	205	1
City-wide Parkmap TRO review, signs and lines upgrades	CDN (PDT)	12	0	0
High Streets Heritage Action Zones	CDN (PDT)	177	0	0
Electric Bus Investment and Grant	CDN (PDT)	8	0	0
Pioneer Park - Levelling Up	CDN (PDT)	867	46	0
Gresham Business Workspace	CDN (TCI)	8	0	0
Pilot House - Levelling Up	CDN (TCI)	2,201	1,014	0
Climate Change Retail Scheme	CDN (TCI)	17	(13)	0
Community Digital Grant	CDN (TCI)	7	0	0
Jewry Wall Museum Improvements	CDN (TCI)	1,754	967	0
De Montfort Hall	CDN (TCI)	50	0	(50)
PV Panels at Evington Leisure Centre	CDN (NES)	91	(6)	0
Spinney Hills Park	CDN (NES)	127	0	(127)
Study Zones	CDN (NES)	56	8	0
SuDS in Schools	CDN (EBS)	66	0	0
Tiny Forests in Leicester Schools and Parks	CDN (EBS)	4	0	0
Haymarket Theatre - Internal Completion Works	CDN (EBS)	19	14	0
Leycroft Road Energy Reduction Works	CDN (EBS)	88	0	0
Leisure Centre Air Handling Units	CDN (EBS)	14	0	0
Additional Primary School Places	SCE (ECS)	20	(15)	0
Expansion of Oaklands Special School	SCE (ECS)	710	(24)	0
Overdale Infant and Juniors School Expansion	SCE (ECS)	219	45	0
Family Hubs	SCE (ECS)	102	(19)	0
S106 Additional School Places	SCE (ECS)	366	0	0
Children's Homes Refurbishments	SCE (ECS)	1	14	13
Winstanley Contact Centre	SCE (ECS)	18	10	0
Goscote Site Carpark	CDN (HRA)	24	0	(24)
<b>Total</b>		<b>7,231</b>	<b>2,246</b>	<b>(187)</b>

**POLICY PROVISIONS****1. Summary**

1.1. As at the end of the 2025/26 financial year, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

Department/ Division	Policy Provision	Amount
		£000
CDN (TCII)	Tourism & Culture	10
CDN (NES)	Library Investment	1,000
CDN (EBS)	Growing Spaces	301
CDN (Various)	Match Funding	3,000
CDN (Various)	People & Neighbourhoods	392
SCE (ECS)	New School Places	1,923
SCE (ASC)	Extra Care Schemes	5,686
Other	Black Lives Matter	435
All	Programme Contingency	2,800
<b>Total (excluding HRA)</b>		<b>15,547</b>
CDN (HRA)	Other HRA Schemes	750
<b>Total HRA</b>		<b>750</b>
<b>Total (including HRA)</b>		<b>16,297</b>

1.2. Since the previous monitoring report, £250k has been released from the Extra Care Schemes Policy Provision.

## Prudential Indicators

### Summary

Under the requirements of the Prudential Code for Capital Finance in Local Authorities, the full Council sets prudential indicators for the authority at the beginning of each year as part of the Treasury Management Strategy and Capital Strategy. This appendix reports on compliance during the year.

#### 1. Debt and the Authorised Limit and Operational Boundary

The Authority is legally obliged to set an affordable borrowing limit (also termed the Authorised Limit for external debt) each year and to keep it under review. In line with statutory guidance, a lower “operational boundary” is also set as a warning level should debt approach the limit.

	<b>2025/26 Authorised Limit £m*</b>	<b>2025/26 Operational Boundary £m*</b>	<b>Debt at 30/06/25 £m</b>	<b>Complied?</b>
Borrowing	650	550	157	Yes
PFI and Finance Leases	500	450	80	Yes
<b>Total debt</b>	<b>1,150</b>	<b>1,000</b>	<b>237</b>	

#### 2. Maturity Structure of Borrowing

This indicator is set to control the Authority’s exposure to refinancing risk (i.e. not having to repay too much and then borrow again at the same time). The upper and lower limits on the maturity of all borrowing were:

	<b>Upper Limit £m</b>	<b>Lower Limit £m</b>	<b>30/06/25 Actual £m</b>	<b>Complied?</b>
Under 12 months	50	Nil	23	Yes
12 months and within 24 months	100	Nil	Nil	Yes
24 months and within 5 years	150	Nil	Nil	Yes
5 years and within 10 years	200	Nil	Nil	Yes
10 years and within 25 years	250	Nil	125	Yes
25 years and over	300	Nil	9	Yes

3. Short-term Treasury Management Investments

The Council is allowed to utilise a broad range of investment instruments but in practice things are kept straight forward concentrating on other Local Authorities & similar bodies, UK Registered Banks and Money Market Funds (MMF). At the 30 June 2025 the council held £74.42m in short-term investments including £59.42m in MMFs which allow the Council instant access for liquidity purposes.

4. Long-term Treasury Management Investments

The Council has a limit of £50m for long-term investments. The total sum of such investments held by the Council as of 30 June 2025 was £14.3m which includes £4.3m in property funds, the limit was therefore complied with. It should be noted that in the first quarter of 2025/26 the council has received one further repayment of principal of £79K adding to five repayment of investment instalments in 2024/25 totalling £2.106m.

5. Gross Debt and the Capital Finance Requirement (CFR)

The underlying need to borrow for capital purposes is called the Capital Financing Requirement (CFR).

Statutory guidance is that debt should remain below the capital finance requirement, except in the short term. The authority has complied and expects to continue to comply with this requirement.

6. Liability Benchmark

The Liability Benchmark forecasts the underlying need to borrow for capital purposes over the next 50 years, to make sure it remains within the CFR. Our forecasts suggest we will comply with this requirement.